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ACADEMIC APPOINTMENTS **Texas A&M University** | College Station, Texas
Associate Professor, 2013-
College of Liberal Arts, Department of Political Science
George H.W. Bush School of Government & Public Service
(by courtesy)
Research Fellow, 2015-
Institute for Science, Technology & Public Policy
Colgate University | Hamilton, New York
Assistant Professor, 2007-2013
Department of Political Science

EDUCATION **University of Michigan** | Ann Arbor, Michigan
PhD Political Science & Public Policy, 2007
Cornell University | Ithaca, New York
MPA Public Administration, 1997
Seattle University | Seattle, Washington
BA Political Science, *summa cum laude*, 1995

MONOGRAPHS Teodoro, Manuel P. 2013. *Water Utility Executive Leadership for the 21st Century*. Denver: Water Research Foundation.
Teodoro, Manuel P. 2011. *Bureaucratic Ambition: Careers, Motives, and the Innovative Administrator*. Baltimore: Johns Hopkins University Press.
❖ 2016 Herbert Simon Book Award, American Political Science Association.
❖ 2013 Best Book Award, American Society for Public Administration, Section on Public Administration Research.

PEER-REVIEWED ARTICLES Teodoro, Manuel P., Youlang Zhang and David Switzer. 2018. "Political Decoupling: Private Implementation of Public Policy," *Policy Studies Journal* (forthcoming).
Teodoro, Manuel P. and Seung-Ho An. 2018. "Citizen-Based Brand Equity: A Model and Experimental Evaluation," *Journal of Public Administration Research and Theory* 28(3): 321-338.

- Switzer, David and Manuel P. Teodoro. 2018. "Class, Race, Ethnicity, and Justice in Safe Drinking Water Act Compliance," *Social Science Quarterly* 99(2): 524-535.
- Teodoro, Manuel P., Mellie Haider and David Switzer. 2018. "U.S. Environmental Policy Implementation on Tribal Lands: Trust, Neglect, and Justice," *Policy Studies Journal* 46(1): 37-59.
- Wutich, Amber, Jessica Budds, Laura Eichelberger, Jo Geere, Leila Harris, Wendy Jepson, Emma Norman, Kathleen O'Reilly, Amber Pearson, Sameer Shah, K. Simpson, Chad Staddon, Justin Stoler, Manuel P. Teodoro and Sera Young. 2018. "Advancing methods for research on household water insecurity: Studying entitlements and capabilities, socio-cultural dynamics, and political processes, institutions and governance," *Water Security* 2: 1-10.
- Teodoro, Manuel P. 2018. "Measuring Household Affordability for Water and Sewer Utilities," *Journal of the American Water Works Association* 110(1): 13-22.
- Teodoro, Manuel P. and M. Anne Pitcher. 2017. "Contingent Technocracy: Bureaucratic Independence in Developing Countries," *Journal of Public Policy* 37(4): 401-429.
- Teodoro, Manuel P. and Jon R. Bond. 2017. "A Sabermetric Test of Neustadt's Skills Hypothesis, or Why Lyndon Johnson is like Joe Torre and Ronald Reagan is like Bobby Cox," *PS: Political Science & Politics* 50(2): 339-346.
- Konisky, David M. and Manuel P. Teodoro. 2016. "When Governments Regulate Governments," *American Journal of Political Science* 60(3): 559-574.
- Teodoro, Manuel P. and David Switzer. 2016. "Drinking from the Talent Pool: A Resource Endowment Theory of Human Capital and Agency Performance," *Public Administration Review* 76(4): 564-575.
- Switzer, David, Manuel P. Teodoro and Stuart Karasik. 2016. "The Human Capital Resource Challenge: Recognizing and overcoming small utility workforce obstacles," *Journal of the American Water Works Association* 108(8): E416-E424.
❖ 2017 Best Paper Award, AWWA Management & Leadership Division.
- Teodoro, Manuel P. 2014. "When Professionals Lead: Executive Management, Normative Isomorphism, and Policy Implementation," *Journal of Public Administration Research and Theory* 24(4): 983-1004.
- Teodoro, Manuel P. 2013. "Moving In, Managing Up: Executive Job Formation and Political Behaviour," *Journal of Public Policy* 33(2): 137-164.

- Hughes, Adam G. and Manuel P. Teodoro. 2013. "Assessing Professionalism: Street-Level Attitudes and Agency Accreditation," *State & Local Government Review* 45(1): 36-45.
- Teodoro, Manuel P. and Adam G. Hughes. 2012. "Socializer or Signal? How Agency Accreditation Affects Organizational Culture," *Public Administration Review* 72(4): 583-591.
- Teodoro, Manuel P. 2010. "Contingent Professionalism: Bureaucratic Mobility and Adoption of Water Conservation Rates," *Journal of Public Administration Research and Theory* 20(2): 437-459.
- Teodoro, Manuel P. 2010. "The Institutional Politics of Water Conservation," *Journal of the American Water Works Association* 102(2): 98-111.
- Teodoro, Manuel P. 2009. "Bureaucratic Job Mobility and the Diffusion of Innovations," *American Journal of Political Science* 53(1): 175-189.
- Teodoro, Manuel P. 2005. "Measuring Fairness: Assessing the Equity of Municipal Water Rates," *Journal of the American Water Works Association* 97(4): 111-124.
- Teodoro, Manuel P. 2002. "Tailored Rates," *Journal of the American Water Works Association* 94(10): 54-64.
- INVITED ARTICLES & CHAPTERS Pitcher, M. Anne and Manuel P. Teodoro. 2018. "The Bureaucracy: Policy Implementation and Reform," in *Institutions and Democracy in Africa: How the Rules of the Game Shape Political Developments*, Nic Cheeseman, ed. New York: Cambridge University Press.
- Switzer, David and Manuel P. Teodoro. 2017. "The Color of Drinking Water: Class, Race, Ethnicity, and Safe Drinking Water Act Compliance," *Journal of the American Water Works Association* 109(9): 40-45.
- Teodoro, Manuel P. and Travis E. Whisenant. 2015. "Water Utility Executive Leadership, Part 3: What Our CEOs Do," *Journal of the American Water Works Association* 107(1): 71-80.
- Davis, Jon P. and Manuel P. Teodoro. 2014. "Financial Capability and Affordability," in *Water and Wastewater Financing and Pricing, Fourth Edition*, ed. by George Raftelis. New York: Taylor & Francis (443-465).
- Teodoro, Manuel P. and Travis E. Whisenant. 2014. "Water Utility Executive Leadership, Part 2: What Our CEOs Think," *Journal of the American Water Works Association* 106(4): 55-63.
- Teodoro, Manuel P. and Travis E. Whisenant. 2013. "Water Utility Executive Leadership, Part 1: Who Our CEOs Are," *Journal of the American Water Works Association* 105(12): 22-30.

- OTHER PUBLICATIONS
- Konisky, David M. and Manuel P. Teodoro. 2016. "Flint Isn't Alone: Drinking water crisis reveals a pervasive weakness in America's environmental regulatory system," Op-Ed, *The Hill* (Feb. 8).
- Teodoro, Manuel P. and David M. Konisky. 2015. "Environmental Regulation: Can government regulate itself?" *Mosbacher Institute's The Takeaway* 6(6): 1-4.
- Teodoro, Manuel P. and David Switzer. 2015. "Workforce Quality & Regulatory Compliance in Economically Challenged Regions: Identifying New Strategies," report to the Workforce Strategies Committee, American Water Works Association.
- Teodoro, Manuel P. 2013. Book review of *Congress vs. the Bureaucracy*, by Mordecai Lee. *Perspectives on Politics* 11(3): 953-955.
- Goering, John M., Katherine Carnevale and Manuel P. Teodoro. 1996. *Expanding Housing Choices for HUD-Assisted Families: Moving to Opportunity*. Washington, DC: HUD.
- WORK UNDER REVIEW
- Paper: "Gendered Ambition: Men's and Women's Career Advancement in Public Administration," (with Robert Maranto, Kristen Carroll, and Albert Cheng, invitation to revise & resubmit at *American Review of Public Administration*).
- Paper: "Race, Career Paths, and Bureaucratic Ambition: Evidence from Public Schools," (with Robert Maranto, Kristen Carroll, and Albert Cheng, invitation to revise & resubmit at *Educational Administration Quarterly*).
- Paper: "A Labor Market Theory of Bureaucratic Politics," (with Nathan Favero).
- Paper: "Bureaucratic Politics and the Use of Science in Environmental Policy: ESA Listing Decisions," (with Kathryn Smith-Hicks and Michael L. Morrison).
- WORK IN PROGRESS
- Paper: "Honeymoons, Lame Ducks, and Election Cycles: A Sabermetric Analysis of Presidential Time," (with Jon R. Bond).
- Paper: "Professional Leadership and Organizational Performance: Physicians vs. MBAs as Hospital Executives," (with Austin McCrea).
- Paper: "Representative Technocracy: Attitudinal Congruence as Bureaucratic Representation," (with Seung-Ho An).
- Paper: "The Jackie Robinson Effect in Public Administration: Race, Performance, and Bureaucratic Ambition" (with Kristen Carroll).

Paper: “An ‘A’ for Effort: Performance, Behavior, and Public Executive Salary” (with Kristen Carroll).

Paper: “Green Marble Cake: Three-Level Federalism in Environmental Compliance,” (with Youlang Zhang, David Switzer and Mellie Haider).

Paper: “Pipelines to the Talent Pool: How Public and Private Organizations Leverage Human Capital,” (with D. Switzer).

GRANTS &
RESEARCH
FUNDING

American Water Works Association, “Workforce Quality & Regulatory Compliance in Economically Challenged Regions,” *Technical and Educational Council Grant*; 2015 (\$25,000).

Water Research Foundation, “Water Utility Executive Leadership for the 21st Century;” *Unsolicited Grant*, 2011-12 (Project No. 4342; \$223,347).

Colgate University Research Council, *Discretionary Research Grant*; 2007, 2008-2012 (various amounts, \$900-4,000).

University of Michigan, *Nonprofit & Public Management Research Grant*; 2005 (\$7,500).

FELLOWSHIPS &
SCHOLARSHIPS

G.R. Ford Doctoral Fellowship, Gerald R. Ford Foundation; 2006-07.

Graduate Research Fellowship, National Science Foundation; 2003-06.

Institute for Public Affairs Graduate Fellowship, Cornell University; 1995-97.

Harry S. Truman Scholarship, Truman Scholarship Foundation; 1994.

William J. Sullivan Scholarship (4-year full cost), Seattle University; 1991-95.

AWARDS

Herbert Simon Book Award, American Political Science Association (for *Bureaucratic Ambition*); 2016.

Best Book Award, American Society for Public Administration, Section on Public Administration Research (for *Bureaucratic Ambition*); 2013.

Artinian Travel Award, Southern Political Science Association; 2013.

Norton Long Young Scholar Award, APSA Urban Politics Section; 2010.

Fredric Jablin Dissertation Award, International Leadership Association; 2007.

NASPAA Dissertation Award, National Association of Schools of Public Affairs and Administration; 2007.

Lurie Teaching Prize, University of Michigan Honors Program; 2003.

- KEYNOTE ADDRESSES
- “Getting Affordability Right,” *Connecticut American Water Works Association Annual Conference* (May 2018).
 - “Workforce as a Resource: Taking ‘HR’ Seriously,” *Michigan American Water Works Association Annual Conference* (Sept. 2017).
 - “After Flint: Systemic Challenges in American Drinking Water,” *Utility CFO Forum* (Apr. 2016).
 - “The Utility CEO of the Future,” *Annual General Managers’ Dinner, American Water Works Association* (June 2015).
 - “Utility Executive Careers: Paths and Destinations,” *American Water Works Association Young Professionals Summit* (Feb. 2015).
 - “The Water Utility GM of the Future,” *Association of Metropolitan Water Agencies* (Oct. 2013).
- INVITED TALKS
- Washington University St. Louis (Feb. 2019); American Water Works Association (Aug. 2018); California State Water Resources Control Board (Apr. 2018); University of Gothenburg (Nov. 2017); Indiana University (Oct. 2017); American Water Works Association (Feb. 2017); Water Environment Foundation (Feb. 2016); Arizona State University (Oct. 2015); University of Michigan (Sept. 2014); Florida State University (Feb. 2013); University of Southern California (Oct. 2012); Texas A&M University (Feb. 2012); American Water Works Association (Feb. 2011).
- RECENT CONFERENCE PRESENTATIONS
- “Conservation Enforcement and Water Use: The 2014-17 California Drought,” *Annual Conference, American Political Science Association; Boston, MA* (Sept. 2018) (with Y. Zhang).
 - “Environmental Federalism in Indian Country: does primacy improve enforcement?” *Annual Conference, American Political Science Association; Boston, MA* (Sept. 2018) (with M. Haider).
 - “The MBAs Strike Back: Executive professionalism & hospital performance,” *Annual Conference, American Political Science Association; Boston, MA* (Sept. 2018) (with A. McCrea).
 - “Affordability Where it Matters Most: Measuring Water Costs for Working Class Households,” *Transformative Issues Forum, American Water Works Association; Washington, DC* (Aug. 2018).
 - “Measuring Household Affordability for Sound Rate Setting,” *Annual Conference and Exposition, American Water Works Association; Las Vegas, NV* (June 2018) (with K. Sorensen).

- “Political Decoupling: Private Implementation of Public Policy,” *Annual Conference*, Midwest Political Science Association; Chicago, IL (Apr. 2018) (with Y. Zhang).
- “A Whole New Ball Game? A Sabermetric Analysis of Presidential Legislative Success through Trump’s First Year,” *Annual Conference*, Midwest Political Science Association; Chicago, IL (Apr. 2018) (with J. Bond).
- “Aquatic Panopticon: Participatory Surveillance in Environmental Enforcement,” *Annual Conference*, American Political Science Association; San Francisco, CA (Sept. 2017) (with Y. Zhang).
- “Ownership and the Talent Pool: Exploring the Conditional Effect of Human Capital,” *Annual Conference*, American Political Science Association; San Francisco, CA (Sept. 2017) (with D. Switzer).
- “Pipelines from the Talent Pool: How Investor-Owned Utilities Leverage Human Capital,” *Annual Conference and Exposition*, American Water Works Association; Philadelphia, PA (June 2017) (with D. Switzer).
- “Water Kiosks: A Canary in the Coalmine for Trust in Utilities?” *Annual Conference and Exposition*, American Water Works Association; Philadelphia, PA (June 2017) (with S. Zuhlke).
- “Fresh Starts, Blown Saves, or Late-Inning Rallies? A sabermetric analysis of presidential time and legislative success,” *Annual Conference*, Midwest Political Science Association; Chicago, IL (Apr. 2017) (with J. Bond).
- “Representative Technocracy? Attitudinal Congruence as Bureaucratic Representation Beyond the Street Level,” *Annual Conference*, Midwest Political Science Association; Chicago, IL (Apr. 2017) (with S. An).
- “Environmental Marble Cake: Three-Level Federalism in Environmental Compliance,” *Annual Conference*, American Political Science Association; Philadelphia, PA (Sep. 2016) (with D. Switzer, Y. Zhang and M. Haider).
- “Gender, Career Paths, and Bureaucratic Ambition,” *Annual Conference*, American Political Science Association; Philadelphia, PA (Sep. 2016) (with R. Maranto, K. Carroll and A. Cheng).
- “Trusted Brands: Appraising Agency Reputation with Experimental Evidence.” *Annual Meeting*, American Society for Public Administration; Seattle, WA (Mar. 2016) (with S. An).
- “Presidents, Baseball, and Wins Above Expectations: What Can Sabermetrics Tell Us about Presidential Success?” *Annual Conference*, Southern Political Science Association; San Juan, PR (Jan. 2016).

EDITORIAL SERVICE	<p>Editorial Board, <i>Public Administration Review</i>; 2014-2017.</p> <p>Co-editor (with David Konisky), <i>Studies in American Public Policy and Management</i>, book series by Johns Hopkins University Press; 2012-2015.</p> <p>Titles include:</p> <ul style="list-style-type: none"> ❖ <i>Governors, Grants and Elections</i> by Sean Nicholson-Crotty ❖ <i>Rethinking the Administrative Presidency</i> by William Resh <p>Referee, <i>Administration & Society</i>, <i>American Journal of Criminal Justice</i>, <i>American Political Science Review</i>, <i>Environmental Politics</i>, <i>Governance</i>, Johns Hopkins University Press, <i>Journal of the American Water Resources Association</i>, <i>Journal of the American Water Works Association</i>, <i>Journal of Politics</i>, <i>Journal of Public Administration Research and Theory</i>, <i>Journal of Public Policy</i>, National Science Foundation, Oxford University Press, <i>Perspectives on Public Policy and Management</i>, <i>Policy Studies Journal</i>, <i>Political Research Quarterly</i>, <i>Public Administration</i>, <i>Public Administration Review</i>, <i>Society & Natural Resources</i>, <i>State & Local Government Review</i>, <i>Utilities Policy</i>.</p>
PUBLIC SERVICE	<p><i>Transformative Issues Symposium: Affordability</i>, American Water Works Association, 2018.</p> <p><i>Affordability Symposium</i>, California State Water Resources Control Board, 2018.</p> <p><i>Water, Sanitation & Hygiene (WASH) Expert Consultative Group</i>, UNICEF/World Health Organization, 2018.</p> <p><i>Academic Council</i>, Water Research Foundation, 2016-2018.</p> <p><i>Water Rates Summit</i>, Alliance for Water Efficiency, 2012, 2014.</p> <p><i>Workforce Strategies Committee</i>, American Water Works Association, 2012-</p> <p><i>Rates & Charges Committee</i>, American Water Works Association, 2005-2011.</p>
ACADEMIC PROFESSIONAL SERVICE	<p>Chair, <i>Public Administration Section</i>, American Political Science Association, 2017-2018.</p> <p>Member, <i>Public Administration Section Council</i>, American Political Science Association, 2013-2017.</p> <p>Chair, 2017 <i>Herbert Simon Book Award Committee</i>, American Political Science Association.</p> <p>Program Chair, <i>Public Administration section</i>, American Political Science Association <i>Annual Conference</i>, 2016.</p>

Program Chair, Science, Technology, and Environmental Politics section, American Political Science Association *Annual Conference*, 2012.

Chair, 2014 *Don K. Price Award* (best book on science and technology politics) *Committee*, APSA Science, Technology, and Environmental Politics Section.

Chair, 2012 *Best Dissertation Award Committee*, APSA Urban Politics Section.

Award Committee Member: 2015 *Leonard White Award* (APSA best dissertation, public administration), 2013 *Herbert Kaufman Award* (APSA best paper, public administration), 2013 *Harrell Rodgers Scholarship* (MPSA conference travel), 2011 *Herbert Simon Award*.

Conference discussant/chair, American Political Science Association *Annual Conference* (2011, 2015, 2016), Midwest Political Science Association *Annual Conference* (2007, 2009, 2014, 2015, 2016, 2017), Southern Political Science Association *Annual Meeting* (2016).

UNIVERSITY
SERVICE

Texas A&M University

Political Science Graduate Committee, 2015-2017

Political Science Post-tenure Review Committee, 2015-

Political Science Diversity Committee, 2013-2015.

Political Science Undergraduate Committee, 2013-2015.

Colgate University

Truman Scholarship Committee (chair), 2008-2013.

PHD
COMMITTEES

Seung-Ho An (2018, Texas Tech); Kristen Carroll (2017, Vanderbilt); Ohbet Cheon (2016, Houston Methodist Research Institute); Nathan Favero (2016, American University); Nathalie Mendez; Abhisekh Ghosh Moulick (2015, Oklahoma); Amanda Rutherford (2015, Indiana); Brian Shreck (2015, Texas Tech); Kathryn Smith-Hicks[†]; David Switzer* (2017, Missouri); Youlang Zhang*.

*Chair; [†]Cognate.

TEACHING

Texas A&M University

POLS 207 State & Local Government

POLS 316 Urban Politics

POLS 347 Politics of Energy & the Environment

POLS 623/641 Comparative Federalism & U.S. Local Government

POLS 642 Politics & Public Administration

POLS 646 Public Policy Theory & Analysis (graduate seminar)

POLS 689 Environmental Politics & Public Policy (graduate seminar)

Colgate University

POSC 150 America as a Democracy
POSC 335 U.S. Environmental Politics
POSC 340 Politics of the American Metropolis
POSC 420 Street-level Bureaucracy (seminar)

**OTHER
EMPLOYMENT****Independent public policy consultancy**

Principal, 2001-

FCS Group, Inc.

Redmond, Washington
Senior Economist, 1997-2001.

US Department of Housing & Urban Development

Washington, DC
Social Science Analyst, 1995.

AFFILIATIONS

American Political Science Association
American Society for Public Administration
American Water Works Association
Association for Public Policy Analysis & Management
Midwest Political Science Association
Southern Political Science Association
Public Management Research Association